



# POINTS<sup>of</sup> PROGRESS

2010-2011

# What we stand for



## MISSION

Delaware State University is a public, comprehensive, 1890 land-grant institution. The mission of the University is to provide for the people of Delaware and others who are admitted, meaningful and relevant education that emphasizes both the liberal and professional aspects of higher education. Within this context, the University provides educational opportunities to all qualified citizens of this state and other states at a cost consistent with the economic status of the students as a whole. While recognizing its historical heritage, the University serves a diverse student population with a broad range of programs in instruction, service, and research, so that its graduates will become competent, productive and contributing citizens.

## VISION

As one of America's most highly respected Historically Black Colleges and Universities, Delaware State University will be renowned for a standard of academic excellence that prepares our graduates to become the first choice of employers in a global market and invigorates the economy and the culture of Delaware and the Mid-Atlantic Region.

## CORE VALUES

Community • Integrity • Diversity • Scholarship • Outreach

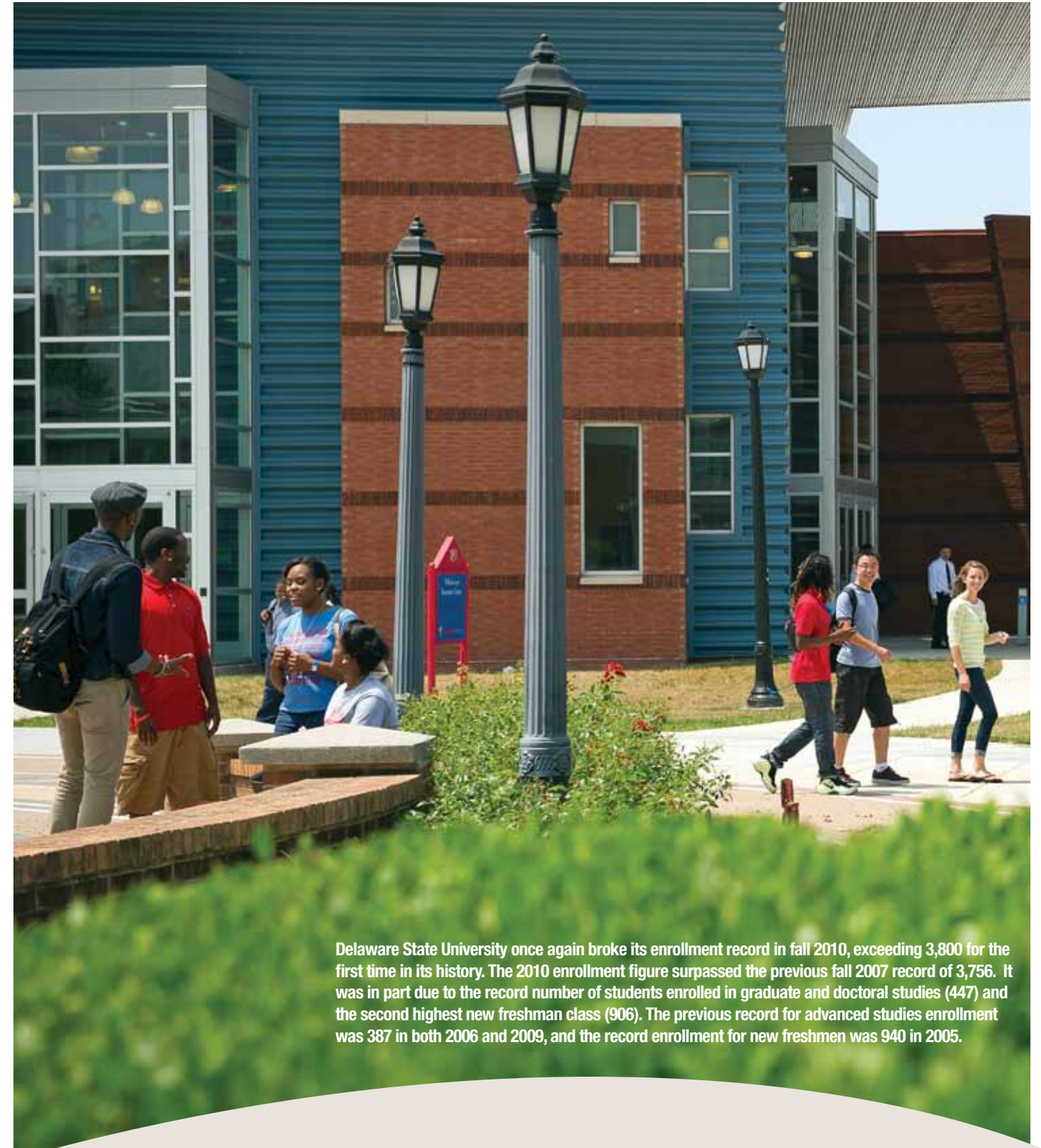
## About this publication

Points of Progress, produced by the Division of Institutional Advancement, is designed to showcase a sampling of University achievements during the 2010-11 academic year.

**Editor:** Jennifer Rickard, associate director of integrated marketing  
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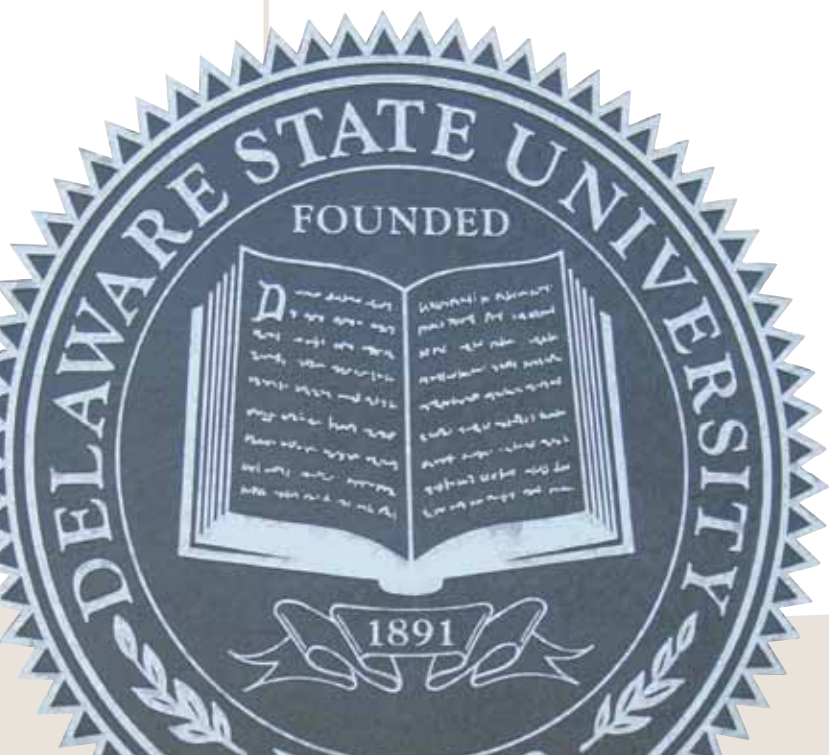
## Topics

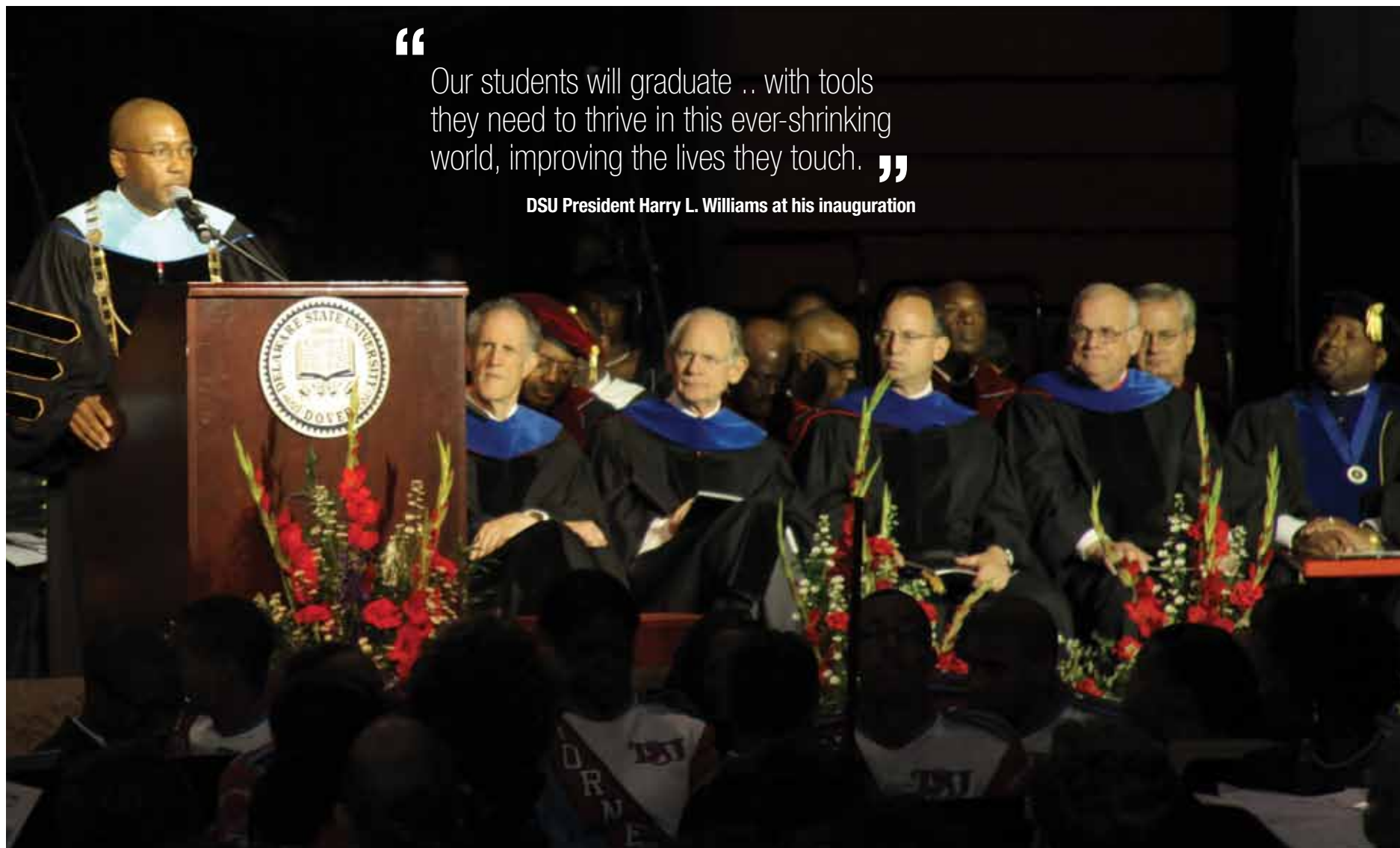
3 Enrollment	8 Research	14 Development
4 Inauguration	10 Faculty	14 Outreach
5 Inspire scholarship	12 Commencement	15 Financials
6 Academics	13 Go green	



Delaware State University once again broke its enrollment record in fall 2010, exceeding 3,800 for the first time in its history. The 2010 enrollment figure surpassed the previous fall 2007 record of 3,756. It was in part due to the record number of students enrolled in graduate and doctoral studies (447) and the second highest new freshman class (906). The previous record for advanced studies enrollment was 387 in both 2006 and 2009, and the record enrollment for new freshmen was 940 in 2005.

# Enrollment : 3,819 in fall 2010





“ Our students will graduate .. with tools they need to thrive in this ever-shrinking world, improving the lives they touch. ”

DSU President Harry L. Williams at his inauguration

SEPT. 17, 2010

## Dr. Harry L. Williams takes oath as 10th president

Dr. Harry Lee Williams formally took the oath of office on the morning of Sept. 17, 2010, as the 10th president of Delaware State University during a packed Inauguration Ceremony in Memorial Hall Gymnasium.

With his mother, wife, two sons, three brothers, extended family and native North Carolina friends looking on, along with the DSU family and other well-wishers, Williams received the Presidential Medallion and investiture from Dr. Claibourne D. Smith, chair of the Board of Trustees, who served as acting DSU president from September 2008 to January 2010.

“We must heed the call to be more engaged with Delaware and the nation, demonstrating

our capacity to be ever more useful and relevant to a society under stress,” Williams said in his inauguration address. “We choose the path that capitalizes on our strengths, effectively addresses our shortcomings, and seizes the opportunities before us as we march into the upper echelons of the top Historically Black Universities in the nation.”

“Our students will graduate, and graduate with tools they need to thrive in this ever-shrinking world, improving the lives they touch,” the DSU president said.

Williams succeeds Dr. Allen L. Sessoms, who served from 2003-2008 before leaving to become president of the University of the District of Columbia.



## Scholarship benefits Delaware high school graduates

A historic legislative victory highlighted President Harry L. Williams' first year as president, when Gov. Jack Markell (*above, center*) signed into law the Inspire Scholarship Program on Oct. 4, 2010, benefiting First State high school graduates who enroll at Delaware State University.

Created by House Bill 399, the DSU Inspire Scholarship is modeled after a similar program that provides scholarships for students to attend Delaware Technical & Community College or University of Delaware to obtain an associate's degree. DSU was excluded from the original program because it does not offer an associate's degree.

The new DSU program provides tuition assistance to students who each must have and maintain a 2.75 GPA and perform 10 hours of community service per semester.

“The improvement of retention and graduation rates is a top priority of Delaware State University; this Inspire Scholarship Program will help achieve that goal by providing more financial support to students from Delaware,” Williams said. “As an institution of higher education created and supported by the First State, this legislation helps DSU fulfill its role as an outstanding educational asset in Delaware that can make the dreams and aspirations of its young people become a reality.”

*Inspire*

For more information on the Inspire scholarship, visit [www.desu.edu/inspire](http://www.desu.edu/inspire)

## International partnerships



DSU President Harry L. Williams, left, sits next to Dr. Daniel Kgwadi, rector of North-West University in South Africa, after the signing of a new accord between the two institutions. Directly behind them and joined by North-West students are, from left, Dr. Anjan Biswas of DSU, Dr. C.M. Khaliq of North-West University and Dr. Fengshan Liu of DSU.

### SOUTH AFRICA

President Harry L. Williams signed a formal collaborative agreement in summer 2010 with South Africa's **North-West University** that facilitated collaborations for student and faculty exchanges as well as research activities between Delaware State University's Applied Mathematics Research Center and NWU's International Institute for Symmetry Analysis and Mathematical Modeling.

### CHINA

In summer 2011, DSU made agreements with three universities in China that brought about 100 Chinese students to DSU in the fall and will send DSU faculty members to teach in that Far East country. Dr. Williams and Dr. Alton Thompson, provost and vice president of Academic Affairs, traveled to China to sign new accords with **Ningbo University of Technology, Sanming University** and **Zhaoqing University**. The accords with Sanming and Zhaoqing facilitate faculty and student exchanges, while the agreement with Ningbo will result in DSU accounting faculty traveling to that institution to teach accounting courses.

In fall 2010, 30 students from China enrolled as visiting exchange students at DSU to increase their English fluency while at the same time learning about American culture. Their enrollment was the result of agreements signed in summer 2010 between Del State and several Chinese universities.

## Transportation Education Development Program

In December 2010, DSU and the Delaware Department of Transportation entered into a formal agreement to jointly create a Transportation Education Development Program, which establishes education and training courses at DSU aimed at developing curriculums for potential employees and creates awareness of possible careers in surface transportation. DelDOT, the Department of Education, the Federal Highway Administration and DSU partner in this one-of-a-kind program to provide training in support fields for workers in transportation. As DelDOT's current workforce changes due to retirements in the future, the training programs and courses will help to ensure that the knowledge and skills needed by future DelDOT workers are available and maintained.

## Academics profile

DSU has 52 undergraduate programs, 25 master's degree programs and five doctoral degree programs.

- The most popular undergraduate majors by degrees awarded are: Business Administration, Psychology, Mass Communications, Criminal Justice & Sociology, Sport Management, Social Work, Biological Sciences, Nursing and Education Programs



The College of Business was selected for the fourth consecutive year as one of "The Best 300 Business Schools" by *Princeton Review* in recognition of its academic programs.

### General Education for a Global Century

The Association of American Colleges and Universities in fall 2010 named DSU among the 32 colleges and universities chosen in a competitive process to participate in General Education for a Global Century, a curriculum and faculty development project. More than 140 institutions applied to be part of the initiative. Dr. Alton Thompson, DSU provost and vice president of Academic Affairs, said DSU's selection reflects the University's unique approach to its global studies and general education curricula that integrates well with the institution's vision and core values.

### Symposium on natural and manmade disasters

DSU's College of Arts, Humanities and Social Sciences hosted a symposium, "Five Years Later: Hurricane Katrina and Global Disasters in the 21st Century," on Sept. 29-30, 2010, in the Martin Luther King Student Center on campus. The symposium highlighted the impact of Katrina, but also the increasing frequency of both natural and manmade disasters throughout the world. Phyllis Montana-LeBlanc, a central figure in the Spike Lee documentary about Katrina, "When the Levees Broke," was among the presenters at the day and a half event.

### Aviation department certification; 'Top Pilot' honors for student

DSU's Department of Aviation successfully completed its biannual Federal Aviation Administration Part 141 certification renewal, which affirms the FAA's approval of the program's syllabus, facility and instructors. The department also established its first adult/continuing education course in Georgetown, Del. — a private pilot course.



DSU aviation student **Marc C. Anderson** won the "Top Pilot" honors at the National Intercollegiate Flying Association Region VII Flight Competition, held at the Brookhaven Airport, N.Y., in fall 2010. Anderson, a professional pilot major from Felton, Del., who graduated in May 2011, amassed the highest total score after competing in eight flying and ground categories that measured the contestants' performance in flying, landing, navigation, preflight exercises, as well as other areas. As the top scoring contestant and "Top Pilot," Anderson represented Region VII at the National Flying Competition at Ohio State University in the spring, where he performed well enough to be named the top pilot from the region.



## Optics

In February 2011, Delaware State University celebrated the institution's first-ever transfer of an intellectual property, an achievement that is the result of optics research at the University. DSU has licensed the property to Photon Machines Inc., which will develop a laser technology from the DSU optic scientists' Laser-Induced Breakdown Spectroscopy-Tag Method (LIB-Tag) that can be used in hospitals and labs for diagnostic work. The breakthrough is an innovative development in the evolving area of proteomics — the large-scale study of proteins, their structure and functions. The DSU optics-method addresses the need in proteomics to be able to rapidly identify proteins and enzymes. The success over the years of DSU optics has not gone unnoticed by Gov. Jack Markell (*above with student Franz Delima*), who included in the state's fiscal 2012 budget \$10 million to go toward construction of an optics research facility on campus.

## Law enforcement

DSU's Police Department in fall 2010 unveiled its involvement in the development of new cutting edge law enforcement technology that will greatly improve evidence collecting documentation and crime scene management. The DSU police did research for Advanced Response Concepts — a Fairfax, Va.-based company — which led to the development of the Condor Crime Scene Management and Evidence Tracking System. The University's law enforcement officers were testers of the system's new hardware and software technology. The project is the result of two federal grants totaling almost \$2.9 million as well as DSU's partnership with the Delaware Department of Homeland Security.

## Mathematics

DSU's Department of Mathematics has been selected by the U.S. Department of Defense's Army Research Laboratory to receive a five-year, \$3 million research grant to establish a Center for Advanced Algorithms on campus. The new DSU center — which will be based within DSU's Department of Mathematics — will focus its work to assist the Department of Defense in its effort to develop technologies that will protect U.S. troops and its allies from deadly improvised explosive devices.



## Selected faculty accomplishments



The 2011 DSU Faculty Excellence Award recipients are, from left, Dr. Mazen Shahin, Dr. Venu Kalavacharla, Dr. Nicola Edwards-Omolewa and Dr. Dahlia Jackson-O'Brien.

Delaware State University named four faculty members as the institution's 2011 **Faculty Excellence Award** recipients:

- |   |   |
|---|---|
| <ul style="list-style-type: none"> <li>• <b>Faculty Excellence in Teaching</b><br/>Dr. Nicola Edwards-Omolewa,<br/>assistant professor of mathematics</li> </ul>                            | <ul style="list-style-type: none"> <li>• <b>Faculty Excellence in Advising</b><br/>Dr. Mazen Shahin,<br/>professor of mathematics</li> </ul>  |
| <ul style="list-style-type: none"> <li>• <b>Faculty Excellence in University and Community Service</b><br/>Dr. Dahlia Jackson-O'Brien,<br/>assistant professor of animal science</li> </ul> | <ul style="list-style-type: none"> <li>• <b>Faculty Excellence in Research and Creative Activities</b><br/>Dr. Venu Kalavacharla,<br/>associate professor of plant science</li> </ul> |

**Dr. Kevina Vulinec**, associate professor of natural resources, was the recipient of a competitive Fulbright Scholar grant to lecture and do research in the South American country of Brazil as part of her ongoing work on bat species during the spring of 2011. Specifically, Vulinec based her work out of the Instituto Nacional de Pesquisas de Amazonia in Brazil, where she taught about her research on seed-dispersing bats in Brazil's fragmented tropical rainforest. Vulinec's research focused on the impact of rainforest fragmentation on the bat species that disperses the seeds from fruits it eats, thereby replenishing the rainforest with seeds that grow into new plants and fruits. While in Brazil, she also conducted a workshop for the Instituto Nacional's students on nocturnal wildlife audio-video technology.

**Dr. Gulnihal Ozbay**, associate professor in the Department of Agriculture and Natural Resources, received the Morrison-Evans Outstanding Scientist Award for "Sustained Outstanding Achievement in Research." The award is the highest honor given to an 1890 scientist by the Association of Research Directors Inc. and carried a cash prize of \$1,000. Dr. Dyremple Marsh, 1890 research director and dean of the College of Agriculture and Related Sciences, nominated Ozbay for the award.

## DSU at a glance

Delaware State University is accredited by the Middle States Commission on Higher Education (MSCHE), as well as by seven specialized academic accrediting agencies, including the Association to Advance Collegiate Schools of Business.

• The William C. Jason Library includes a collection of **314,133** printed volumes and a total holding of more than 475,033 publications.

## Appointments & Accomplishments

**Dr. Alton Thompson** was appointed the new provost and vice president of Academic Affairs of Delaware State University in summer 2010.



Thompson previously served from July 2008 to June 2010 as the NCA&T interim provost and vice chancellor for Academic Affairs. Prior to that, he was dean and executive director of agriculture programs at NCA&T's School of Agriculture and Environmental Science and a faculty member in agriculture education, economics and sociology at North Carolina State University and Norfolk State University.

Thompson's academic specialty is in the interface of statistics, research methods, demography and rural sociology. His research has resulted in the publication of 25 journal articles, seven book chapters and a book titled *Quality of Life Among Rural Residents in North Carolina: Community and Life Satisfaction* (1985). His research focus includes agromedicine, rural poverty/development, labor economics and structure for agriculture. Thompson's grantsmanship led to more than \$5 million in extra-mural research funds for NCA&T's School of Agriculture and Environmental Sciences.

Thompson has a Bachelor of Arts in sociology from North Carolina Central University and a Master of Science in sociology and a Ph.D. in rural sociology, both from Ohio State University.



**Dr. Shelton Rhodes** was appointed in summer 2011 to be the dean of DSU's College of Business. Rhodes previously served as founding dean of the Howard S. Brown School of Business and Leadership at Stevenson University (formerly Villa Julie College) in Stevenson, Md. Prior to that deanship, he spent 18 years at Bowie State University as a faculty member who reached the rank of full professor. Rhodes holds a Bachelor of Arts degree from The Virginia Military Institute, a Master of Public Administration from Howard University's School of Business, and a Ph.D. from Old Dominion University's School of Business in Urban Services Management.



**Thomas P. Preston** was appointed in September 2010 as the new general counsel for DSU to provide the University with on-campus legal expertise and guidance. Preston was an attorney with Blank Rome LLP since January 2003. Prior to that, he practiced law with the Wilmington firm of Reed Smith LLP from 2000 to 2003. He served as a managing partner and lead counsel with both firms, specializing in corporate and commercial law, and has 31 years in the legal profession. He has a Bachelor of Arts Degree in American studies from Yale University and a Juris Doctor from the University of Virginia Law School.



**Dr. Noureddine Melikechi**, dean of the College of Mathematics, Natural Sciences and Technology, assumed the post of interim vice president for research. In addition to his work as dean, Melikechi is responsible for the oversight of the University's research portfolio, including state and federal initiatives, as well as the University's Office of Sponsored Programs.



**Carolyn Curry**, vice president of Institutional Advancement, was honored with a 2010 American Council on Education (ACE) Leadership Award during the October 2010 annual Fall Dinner and Awards Ceremony of the ACE Delaware Network of the Office of Women in Higher Education. The organization — represented by women from all of the higher education institutions in the First State — recognized Curry for the impact she has had at the University, such as playing an instrumental role in establishing an enrollment management infrastructure that has resulted in a student population increase from 3,000 to more than 3,800. Under her leadership, the University Foundation Inc. has been established, the integrated marketing structure has greatly enhanced the University's image and brand, and a community affairs unit was created.



**Dr. Andrew J. Goudy**, chair of the Department of Chemistry, was recognized among 21 other honorees in December 2010 at the YMCA of Delaware's 2010 Black Achievers in Business and Industry Awards Ceremony held in Wilmington, Del. He was presented the award by the keynote speaker, actor LeVar Burton, star of the landmark miniseries *Roots* and the television series *Star Trek: The Next Generation*. Goudy was honored for his research in hydrogen storage and his department leadership.



DSU presented its first-ever Inspire Awards during a fall 2010 ceremony in which it honored three University employees:

**Cecelia Dunning**, financial data analyst, Office of the Provost/Academic Affairs



**Dianne Scott**, administrative secretary to the dean, College of Arts, Humanities and Social Sciences



**George Jones**, grounds and general services supervisor, Department of Facilities.

The recipients were honored for their unique examples of conscientious efforts that go above and beyond their job descriptions with a high level of integrity and teamwork.



## Faculty profile

DSU has:

- A student-to-faculty ratio of **14:1**
- **198** faculty members within **21** academic departments
- **174** possess a PhD or a terminal degree (terminal master's of flight captain)



## New Hornet football coach

In February 2011, Kermit W. Blount was named the new head football coach of the Hornet football program.

Blount brings 27 years of intercollegiate football coaching experience to DSU — including the last 17 years as the head football coach for Winston-Salem State University in North Carolina, where he had a career record of 91-87-3. He guided the Rams to two Central Intercollegiate Athletic Association (CIAA) Championships and a total of three CIAA Championship game appearances. He also led Winston-Salem to two Pioneer Bowl appearances, one of which the team emerged as the victor (1999).

Blount was honored as the CIAA Coach of the Year and as the Washington D.C. Pigskin Coach of the Year, as well as the 100% Wrong Club Coach of the Year — each award in both 1999 and 2000. In addition to his on-the-field successes, Blount increased the Winston-Salem players' graduation rate from 42 percent in 1993 to 80 percent by 2009.

MAY 21-22, 2011 | 3 CEREMONIES | 617 DIPLOMAS | 121 HONORS STUDENTS



Delaware State University awarded 617 diplomas during its 2011 Commencement ceremonies, which included seven 4.0 GPA students. It was the first planned multiple commencements weekend at DSU. The University held a May 21 afternoon commencement for master's degree and doctoral graduates in the E&H Theatre and three undergraduate commencements May 22 in Memorial Hall Gymnasium at 9 a.m., noon and 3 p.m.

## By the numbers

Among DSU's 2011 graduating class of 617 degrees were:

- 500 bachelor's degrees
- 112 master's degrees
- five doctoral degrees

This graduating class produced 121 honors students, which included:

- 23 summa cum laudes (3.75 GPA or above)
- 40 magna cum laudes (3.5 to 3.74)
- 42 cum laudes (3.25 to 3.49)
- 16 honorable mentions

## Awards

President Harry L. Williams presented **Presidential Academic Excellence awards** to seven graduates who maintained a perfect 4.0 GPA throughout their undergraduate years — Kelly Cheng, a movement science major from Australia; Martina Ferrari, a political science major from Italy; Andrew Hobbs, a computer science major from Laurel, Del; Suzanne Klein, an art education major from Middletown, Del.; Parth Patel, a computer science major from India; Anna Ratnikova, a criminal justice major from Russia; and Jasmina Woodson, an accounting major from Newark, N.J.

The DSU president also presented a **Presidential Leadership Award** to Jennifer I. Gray, a biology major from Dover, who received a Bachelor of Science degree in biology. In addition to maintaining a 3.3 GPA, Gray served as the founder and president of the DSU Minority Association for Pre-medical Students, president of the DSU NAACP chapter, vice president of the Students Against a Godless Society, as well as in a number of community service activities on and off campus; she was also a Ronald McNair Scholar.

## Speakers

The May 21 graduate commencement featured twice-DSU alumna Quincy Lucas, classes of 1987 and 2000, as its keynote speaker. The first two May 22 undergraduate commencements featured keynote words of wisdom from broadcast journalist and social activist Jeff Johnson, and the final undergraduate commencement was climaxed by a keynote address from celebrated hip-hop artist and actress Queen Latifah.

## Student profile

During 2010-2011, 50 percent of students were from Delaware. Also represented in the student body were 32 states, the District of Columbia and American territories, as well as 27 nations including Vietnam.

- 58 percent lived on campus, while 42 percent were commuters.

- 89 percent were full-time and 11 percent were part-time

# Go Green



## Campus initiative honored

Delaware State University's dedicated effort to establish sound environmental practices on campus was affirmed June 23, 2011, when the institution received the Second Nature Leadership Award from the American College & University Presidents' Climate Commitment (ACUPCC).

Presented at the fifth annual Climate Leadership Summit in Washington, D.C., the award — which was given in the Master's Colleges and University category — recognized DSU for the work it has done since it committed to be part of the ACUPCC, the most important of which was the engagement of all segments of the campus in the effort.

The University's Go Green Sustainability Committee — led by Vita Pickrum, associate vice president of Development, and a steering committee of University vice presidents and deans — has mushroomed into seven subcommittees that include more than 80 active members from the University's business and administration personnel, as well as students, faculty and staff from all walks of DSU academic life.

The subcommittees have accessed a diverse group of intellectual resources to address a variety of sustainability needs. In addition, students have been engaged in the work through the creation of a Green Ambassador organization. This student organization is an active participant in the Go Green planning,

related events coordination and spearheading the education effort among their student peers on campus.

As a result of the work of these students, the Green Ambassadors' president received the 2010 AASHE Student Sustainability Leadership Award. In addition, two other DSU students were selected to be EPA OnCampus Ambassadors to assist in promoting environmentally conscientious initiatives on campus.

On April 20, Delaware State University held a daylong celebration in recognition of Earth Day and the turnout of faculty, staff, students and the community exemplified DSU's enthusiasm and efforts toward climate neutrality and sustainability which extends far beyond one celebrated day of the year. As part of the festivities, DSU art students developed a mini-exhibition entitled "Found Objects," which used objects that had been left to go to the local landfill and creatively converted them into art sculptures.

As a historically black university, the environmental marshalling of its DSU members has led the way among other HBCUs and resulted in Pickrum being invited to last winter's United Nations 16th Conference of Parties in Cancun, Mexico, where she gave a presentation on DSU's Go Green Initiative. In addition, DSU's environmental efforts were recognized nationally during the 2010-2011 academic year in publications of the ACUPCC, United Negro College Fund, *Jet Magazine* and *Black College Today*.

## Growing 'Culture of Giving'

The 2010-2011 academic year saw the development of a newfound "Culture of Giving" that manifested itself in unprecedented financial support for Delaware State University.

- The **DSU Student Government Association** kicked things off early in the fall with its donation of \$10,000 for the establishment of a SGA Endowed Scholarship Fund that will benefit returning students who have at least a 3.0 GPA.

- DSU alumnus **Don Wright**, Class of 1965, donated \$10,000 to the DSU Department of Athletics during Homecoming Weekend in October.

- Members of the **Class of 1961** who came to celebrate their 50th anniversary during the 2011 Commencement weekend did not come empty handed. The alumni showed that the class was also energized with the spirit of giving, presenting the University with a donation of \$10,000.



The **Delaware State University Alumni Association** joined its alma mater's efforts to retain returning students by presenting the institution with a donation of \$88,560 in January to go toward financial aid — the largest ever from the organization. Presenting the check to President Harry L. Williams, second from left, are DSUAA Vice President Meeshach Stennett, left, DSUAA President Dr. K. Bernard Chase and DSUAA Recording Secretary Shelia Davis.

- The University held a 90-day **myDSU Scholarship Drive** from April to June 2011 and surpassed its goal of raising \$150,000 by finishing the campaign with \$193,327 in donations. A group of Wilmington and Philadelphia area alumni were instrumental in helping the University surpass its goal.



## Cooperative Extension

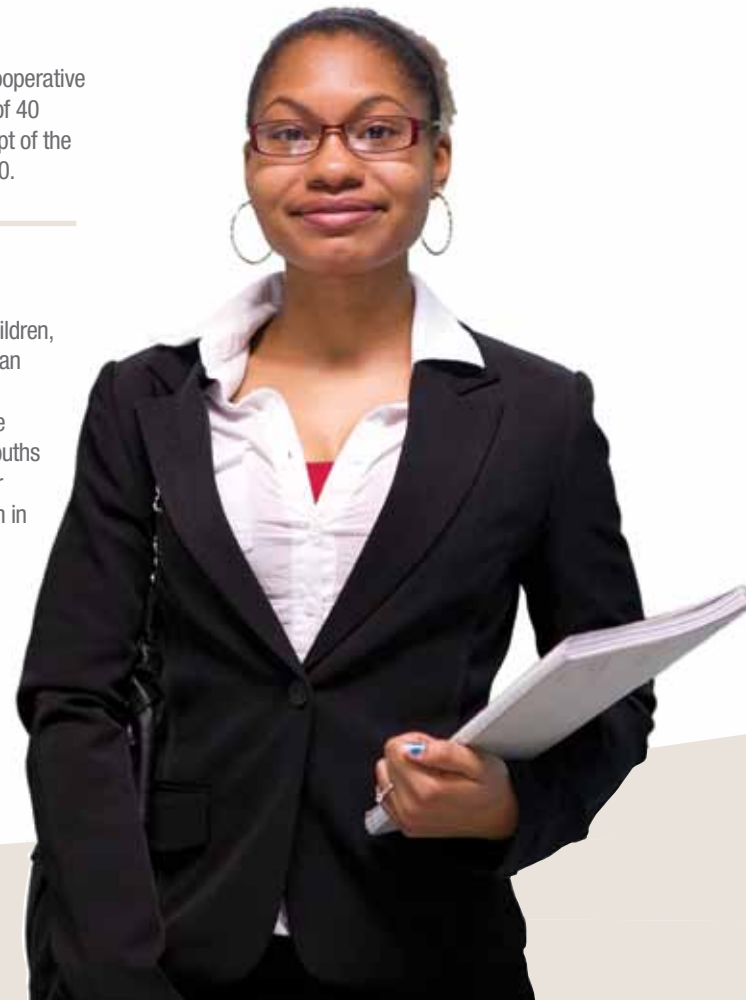
The USDA awarded Delaware State University a \$400,000 grant to support the University's Cooperative Extension to provide outreach assistance to underserved farmers in Delaware. DSU was one of 40 institutions to be awarded the competitive grant. U.S. Sen. Thomas R. Carper celebrated receipt of the grant with DSU President Harry L. Williams and USDA officials in a media event in August 2010.

## Opportunities for foster youths

President Harry L. Williams and Vivian Rapposelli, secretary of the Department of Services for Children, Youth and their Families, signed a formal agreement in February 2011 that will annually provide an opportunity for two foster youths who reach the age of 18 to pursue a bachelor's degree at DSU. The DFS will identify two foster youths per year who have aged out (turned 18) of foster care, are academically eligible and personally motivated to attend DSU. The state agency will assist the youths in completing the necessary academic and financial paperwork. DSU will give the enrolled foster youths access to year-round on-campus housing and to its student support services, assist them in the completion of the financial aid process and help them identify scholarship opportunities.

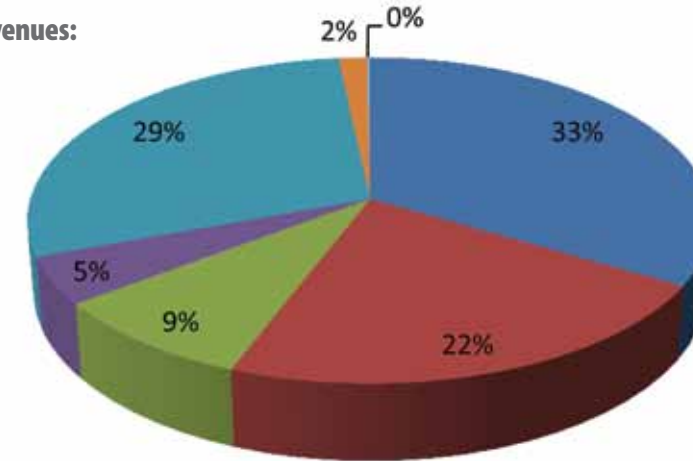
## Agreement with Mauritania school

In June 2011, President Harry L. Williams signed a formal agreement with National School for Agriculture Training and Extension of Kaedi, Mauritania, during a meeting with Mauritania Ambassador Mohamed Lemine Haycen on the DSU campus. The agreement facilitates joint research projects, joint academic seminars, as well as student and faculty exchanges.



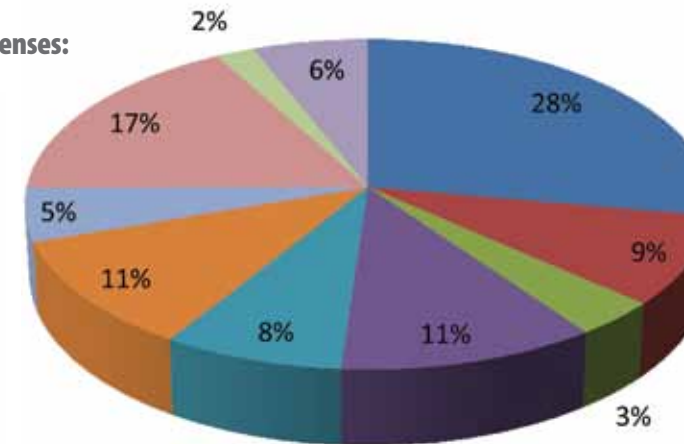
## Financials as of June 30, 2011

**Unaudited revenues:**  
\$124,179,045



Student Fees and Tuition	\$41,581,549
Government Grants and Contracts	\$27,762,311
Auxiliary Enterprises	\$10,979,438
Other Revenues	\$5,823,621
State appropriations — Operations	\$35,940,759
Investment Income	\$1,882,817
Sales and Services of Educational Departments	\$208,550

**Unaudited expenses:**  
\$125,780,676



Instructional	\$34,911,021
Organized Research	\$11,029,600
Academic Support	\$4,479,096
Student Services	\$13,896,425
Auxiliary Services	\$9,715,677
Institutional Support	\$13,701,012
Operation & Maintenance of Plant	\$6,531,581
Student Aid	\$21,427,603
Public Service	\$2,500,854
Depreciation Expense	\$7,587,807

## Executive administration

Harry L. Williams, EdD, president

Alton Thompson, PhD, provost and vice president for academic affairs

Kemal Atkins, vice president of student affairs

Carolyn S. Curry, vice president for institutional advancement, chief of staff

Jane Helm, consulting vice president for business affairs

Noureddine Melikechi, DPhil, interim vice president for research, dean

Amir Mohammadi, executive vice president of finance and University treasurer

Thomas P. Preston, Esq, general counsel

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Dr. Harry L. Williams, president

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Marshall Stevenson, PhD, College of Arts, Humanities and Social Sciences

Shelton Rhodes, PhD, College of Business

John Austin, interim dean, PhD, College of Education, Health and Public Policy

Noureddine Melikechi, College of Mathematics, DPhil, Natural Sciences and Technology

Michael Casson, interim dean, PhD, Graduate Studies and Research

Rebecca Batson, University Libraries

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